



# Woodworking Machinery – Opportunities in a Challenging Market Environment

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### **Agenda**

- 1. Market environment & economic situation Current status and trends
- 2. Future opportunities Strategies for sustainable growth
- 3. Political framework Key demands for competitiveness

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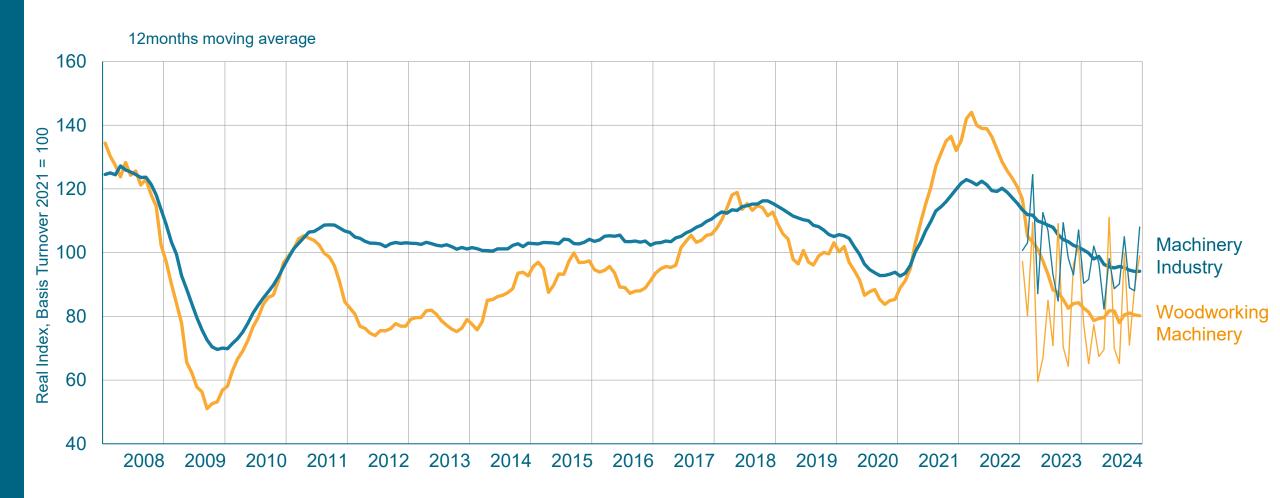
## A world full of uncertainty

- Economic Slowdown Weak markets, declining demand, and slower growth in major economies.
- Geopolitical Tensions Ongoing conflicts (e.g., Ukraine, Middle East, Taiwan), trade wars, and sanctions yield uncertainties.
- Climate Change Extreme weather events, energy transition challenges, and regulatory risks.

A burden to entrepreneurial decisionmaking and investment in industry.

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# **Declining Demand Following Robust Pandemic Years**Incoming Orders in Machinery Industry and Woodworking Machinery



Source: VDMA

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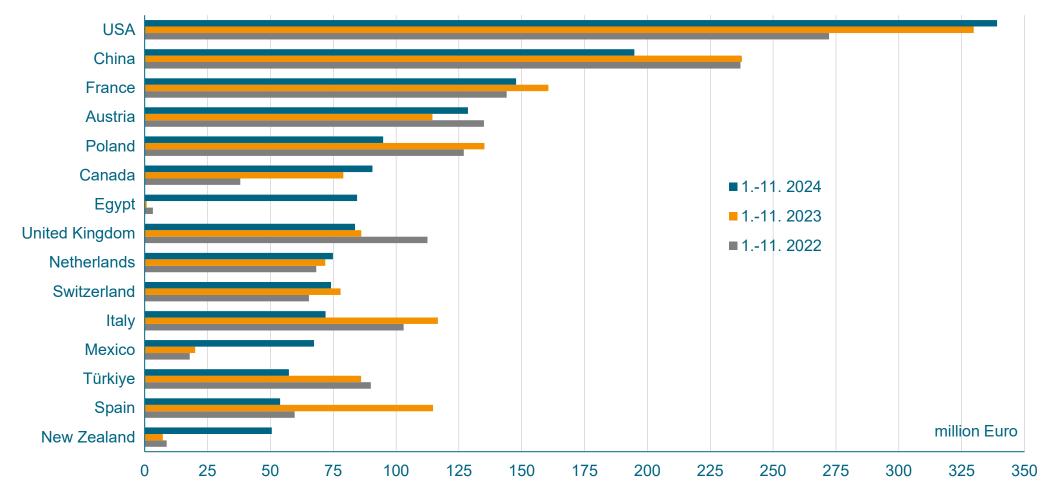
## **Production of Woodworking Machines in Germany**

Unexpected all-time high in 2023 – Decline in 2024 and 2025



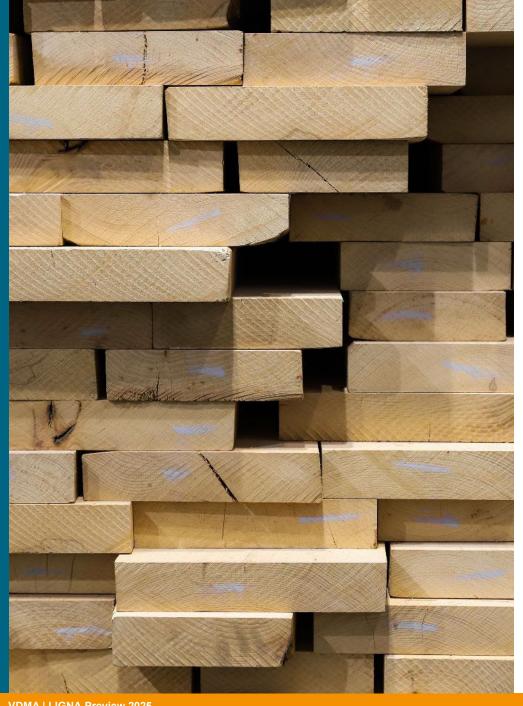
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# **German Exports of Woodworking Machinery Jan. – Nov. 2024**Weak Core Markets in Europe, USA Strong, and there are Opportunities



German Export, Jan.-Nov. 2024: -11,6%, 2,2 bn. Euro Source: VDMA, Macrobond, Statistisches Bundesamt

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### Strategies for sustainable growth

### The Demand is Evident...

- » Many projects in the pipeline good level of inquiries, but without final "GO"
- » Regional impulses for the next 6 months tend to come from overseas (USA)

### ...and we are prepared!

- » Sales and Tech Partnerships with other companies
- » New Markets: Geographic Expansion and Product Diversification ("Non-Wood")
- » Integrating Automation Innovators and Startups
- » Hiring young, tech-savy talents



# **Promising Future – Two strong Drivers**

#### **Our Raw Material**

» Wood means sustainability and is the material of the future.

#### **Automation**

» Scarcity of skilled labor whilst increasing demand for individualized products (mass customization) yields higher level of automation, which our industry is exceptionally well prepared for.

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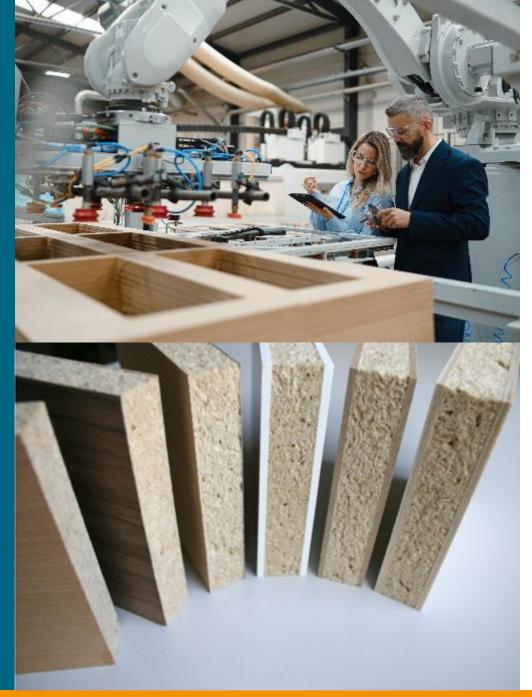




## **Wood-based Construction and Housing**

- » Positive image and increasing public acceptance
- » Growing market share in construction and housing (despite bureaucracy and regulatory barriers)
  - » In Germany, around 22% of all residential and nonresidential buildings are now made of wood, and the figure for detached and semi-detached houses is as high as 28%.
- » Many current projects for wooden buildings of unknown dimensions, e.g. in Osaka (Grand Ring), Eindhoven (Dutch Mountains), Berlin (Schumacher-Quartier)

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# **Our Customers' Key Challenges**

### Production...

- » Labor and skills shortages require automation and digitalization
- » Cost and material efficiency pressures drive demand for smarter production technologies

#### ...and Product

- » Sustainability through recycled and alternative raw materials
- » Intelligent solutions for timber construction
- » Innovative wood-based materials (e.g. wood foam or 3d-printed wood)

**Machinery Industry as Solution Provider** 

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# The future for our Woodworking Community is promising

- » Continuously developing new ideas for products and production technologies
- » Huge opportunities for us, the machinery industry, and our customers
- » Policymakers must establish competitive framework conditions and, most importantly, reduce bureaucratic obstacles for wooden housing and construction

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